Building a Viable Workforce Strategy in a Volatile Environment

October 6, 2020



Top 3 Current Employment Trends

Unemployment Decreasing



Employers Reducing Hiring Requirements

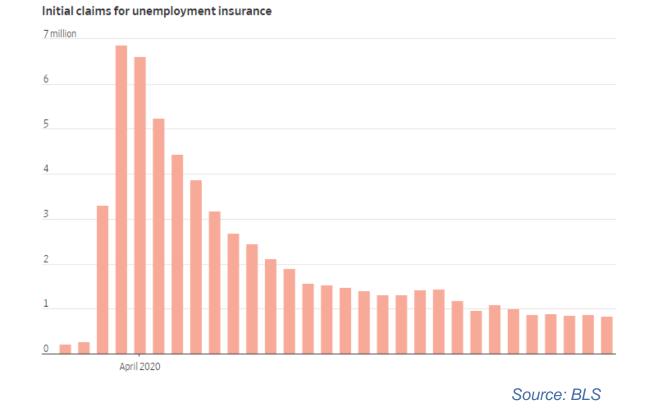
Labor Costs Expected to Rise

October 1st US Unemployment Claims Continue to Decline

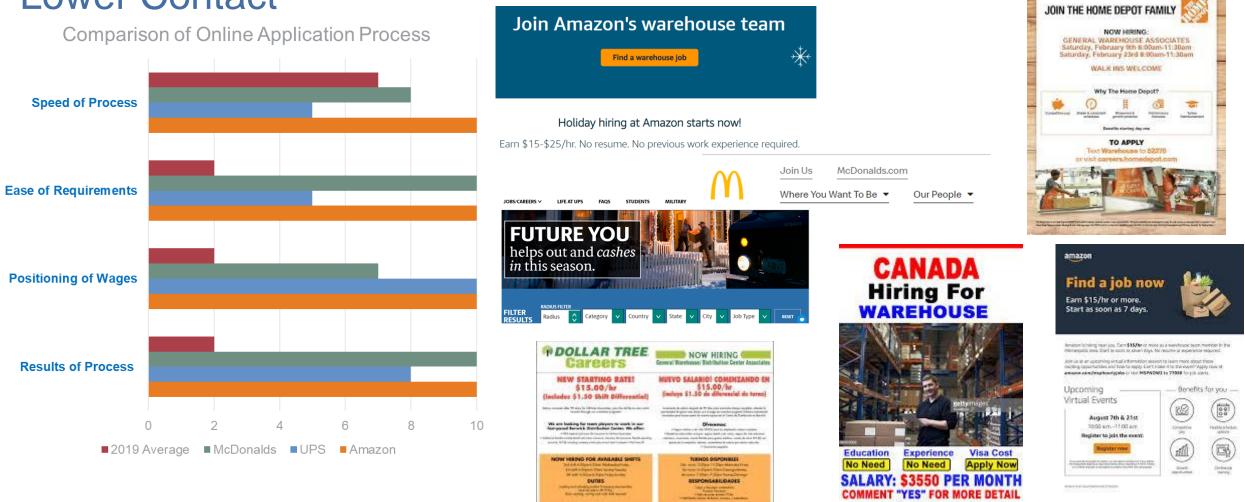
Ongoing Jobless Claims decreased by 980,000 to about 11.8 million total workers receiving unemployment benefits

- Arizona, Louisiana, Missouri, Montana, Tennessee and Texas are the only states that have begun to pay out the \$300 uplift
- 41 states have committed to pay out the \$300-a-week federal portion of the sweetened aid, but have yet to implement
- Montana, West Virginia, Kentucky and Kansas are only states committed to paying additional \$100 to workers on top of the \$300 supplement.

New Jobless Claims Fell 36,000 to 837,000 (seasonally adjusted)



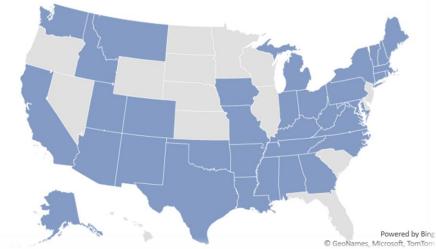
Covid-19 Has Shifted Recruitment Process to be Leaner and Lower Contact



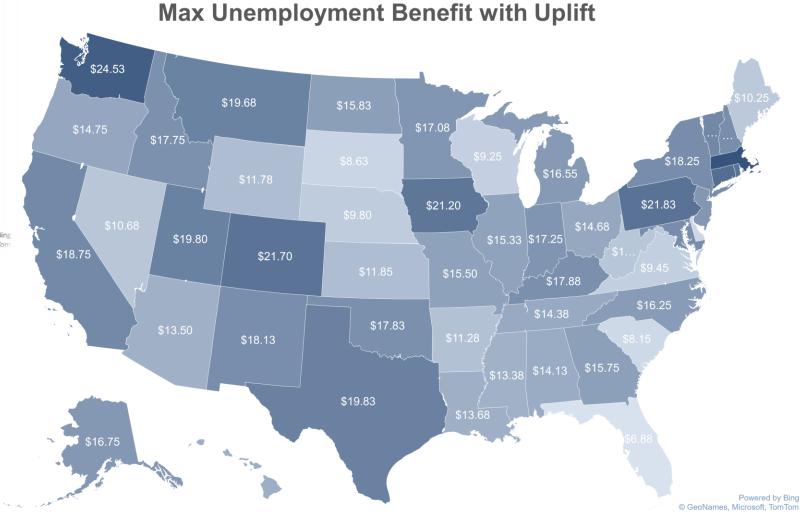
\$70.753.797

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Wages Continue to Shift in Response to Uplift in US (August 31st)



35 States Have Approved \$300 Unemployment Boost



Unemployment Does not Currently Correlate to Wages



- Outside of industries most impacted* by Covid, current unemployment numbers are fueled predominantly by low-wage jobs
- ✓ IT Skills, less than 1% unemployment prior to pandemic, have continued to be in demand and have seen the greatest pressure for wage increases
- Recruitment of candidates already employed or those working remotely, often requires wage increase to recruit successfully
- ✓ Childcare Gap is ongoing challenge for over 1/3rd of workforce, requiring shift flexibility, increased income, or other incentives
- Rather than wages declining over time as pandemic recedes, future compensation is likely to continue to account for job responsibilities such as onsite work or travel
 requirements
 *Travel, Leisure, Energy, and Hospitality were

impacted more than all other industries combined



Competition for Labor Increasing Since Q1

Hiring of Temporary and Contingent Workers Trending

Increase in Remote Hiring Strategies to Lower Costs

Safety Concerns and Child Care Gaps Must be Addressed

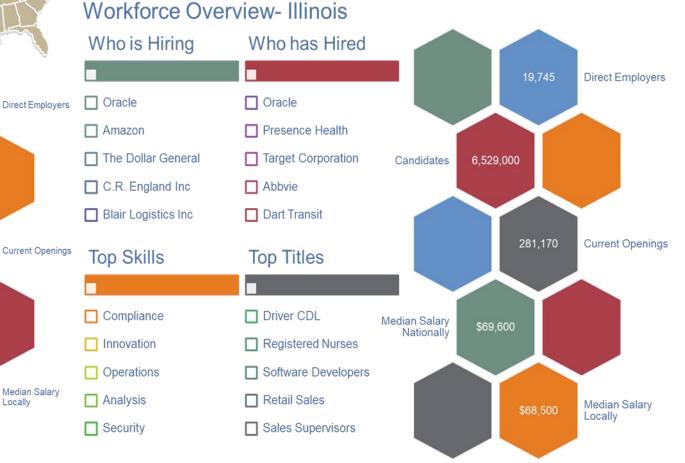
Recruiting Today is Highly Competitive Nationwide, and Locally, it

1

is Even Higher

Workforce Overview- Chicago, IL





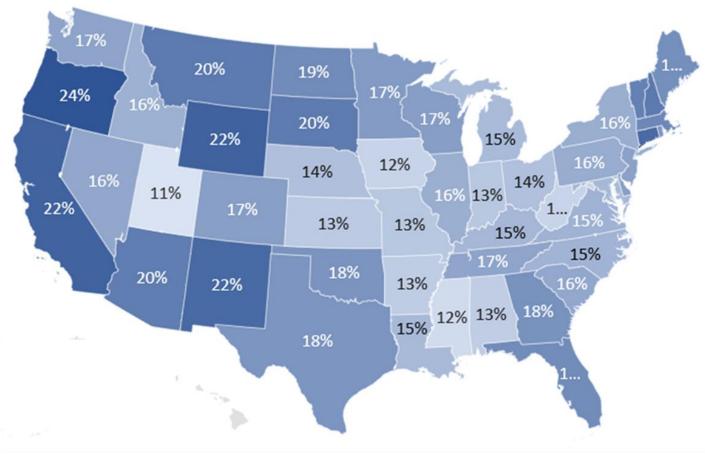
Hiring of Temporary and Contracted Workers is Increasing Trend

30,372

Top 25 US Cities by Contract Job Availability



There are 9.6M Jobs Available in the US 16% of US Jobs Available are Contracted

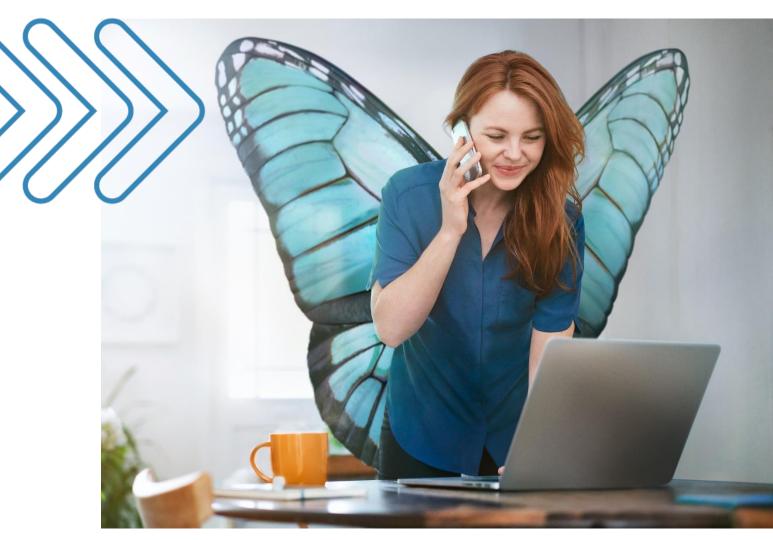


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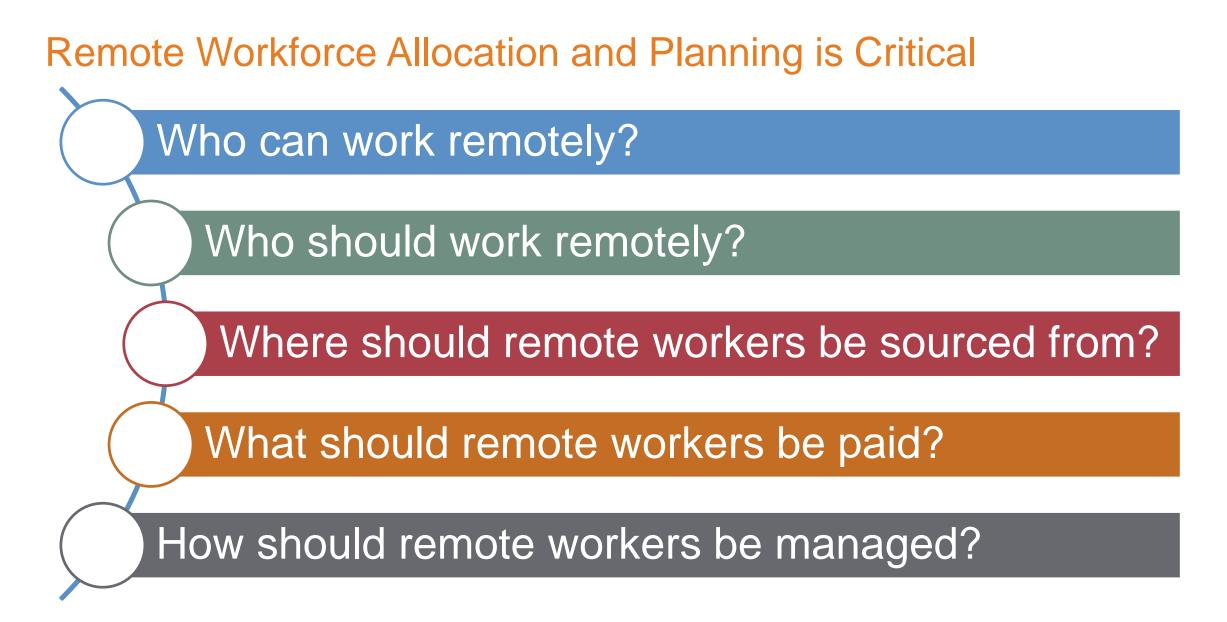
73% of US Workforce Remains Remote as of September 10th

Estimated 43% Will Remain Remote in 2021 and Beyond

- Increased remote deployment of call center services
- More candidates relocating as a result of remote workforce opportunities



Sources: Gartner's TalentNeuron and Talent Solutions Market Intelligence



Critical Factors Driving the Difficulty in Attracting On-Site Workers

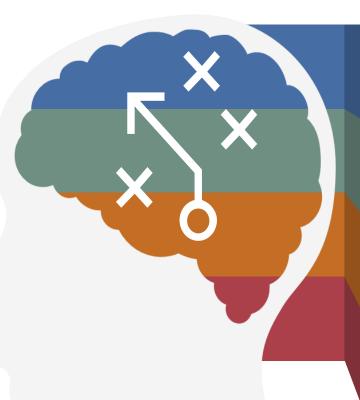


Key Takeaways



Primary Considerations

- 1. Competitive Wages
- 2. Competitive Non-Wage Incentives
- 3. Location Strategy
- 4. Hiring Efficiency



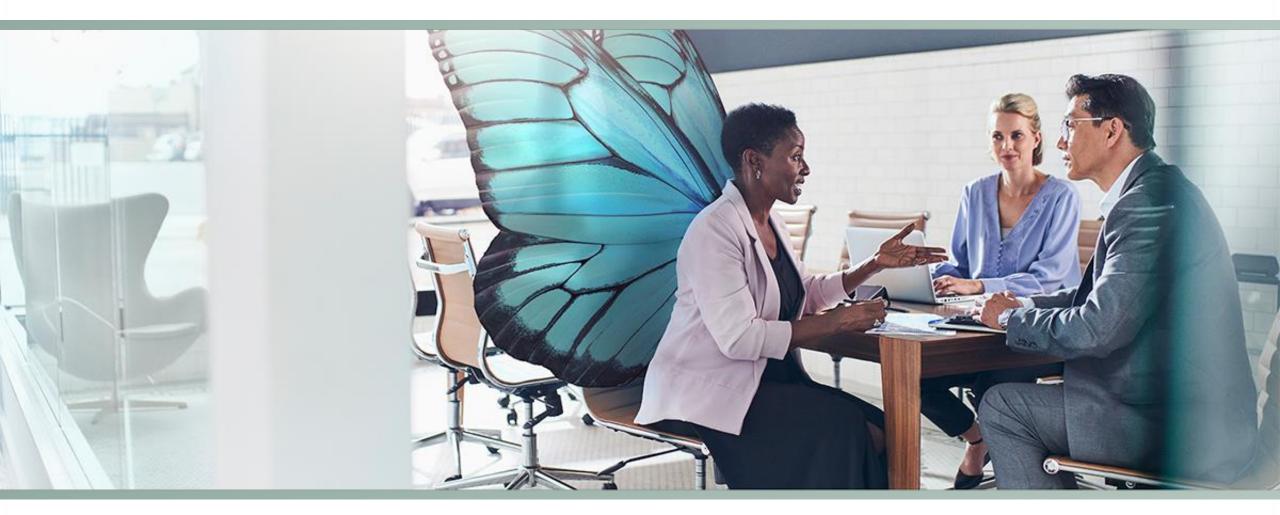
WAGES: Wages are not declining for top skills; unemployment remains low and wages are competitive to recruit talent

REQUIREMENTS: Education,

Experience, and Screening requirements are being reduced to increase candidate access and speed to hire

HEALTH CONCERNS: Concerns over health are limiting candidate acceptance for jobs requiring onsite work and extending negotiations

LOCATION: Remote work commitments can strengthen retention and hiring numbers – and allows for more costeffective sourcing



Thank You!

