Equitable Hiring Practices

Inclusive Diversity Recruitment 2022

By. Cristina Costa





Poll #1: What is your biggest hiring challenge now?

Hiring Trends in 2022

- \checkmark 73% of employers are currently struggling to hire and retain employees
- \checkmark 77% of employers agree that diversity will be a crucial factor in the future of recruiting.
- \checkmark 59% of people leaving their jobs want a company that better fits their values
- ✓ 72% of employees would leave or consider leaving their company for a more inclusive one





Poll #2:

What is the largest obstacle you face in your diversity hiring process?

a) Finding diverse talent b) Attracting diverse talent c) Engaging diverse talent d) Building a strong employer brand e) Ensuring a good candidate experience f) Hiring diverse talent

The VALUE of Diversity and Inclusion

Diversity: is about representation

Inclusion: fostering a sense of value and belonging







✓ Diverse teams are 87% better at making decisions

Diverse management teams lead \checkmark to 19% higher revenue

Millennials are 83% more likely to be engaged at work at inclusive companies.







Diversity Trends in Hiring



Diversity hiring is based on merit with special care taken to ensure processes have reduced biases

✓ 76% of job seekers said diversity was important when considering job offers.

- \checkmark 37% of workers and job seekers said they wouldn't apply to a company that was rated negatively by people of color.
- \checkmark 35% of HR leaders say diversity, equity, and inclusion are among their top five priorities for 2022.









Obstacles for Hiring Diverse Talent

Limited Candidate Sourcing Pools

Not inclusive **Company Culture**

No Salary Transparency





Hiring Manager/Recruiting **Biases**

Lack of diversity hiring metrics

No public facing diversity data

Biases throughout the interview process



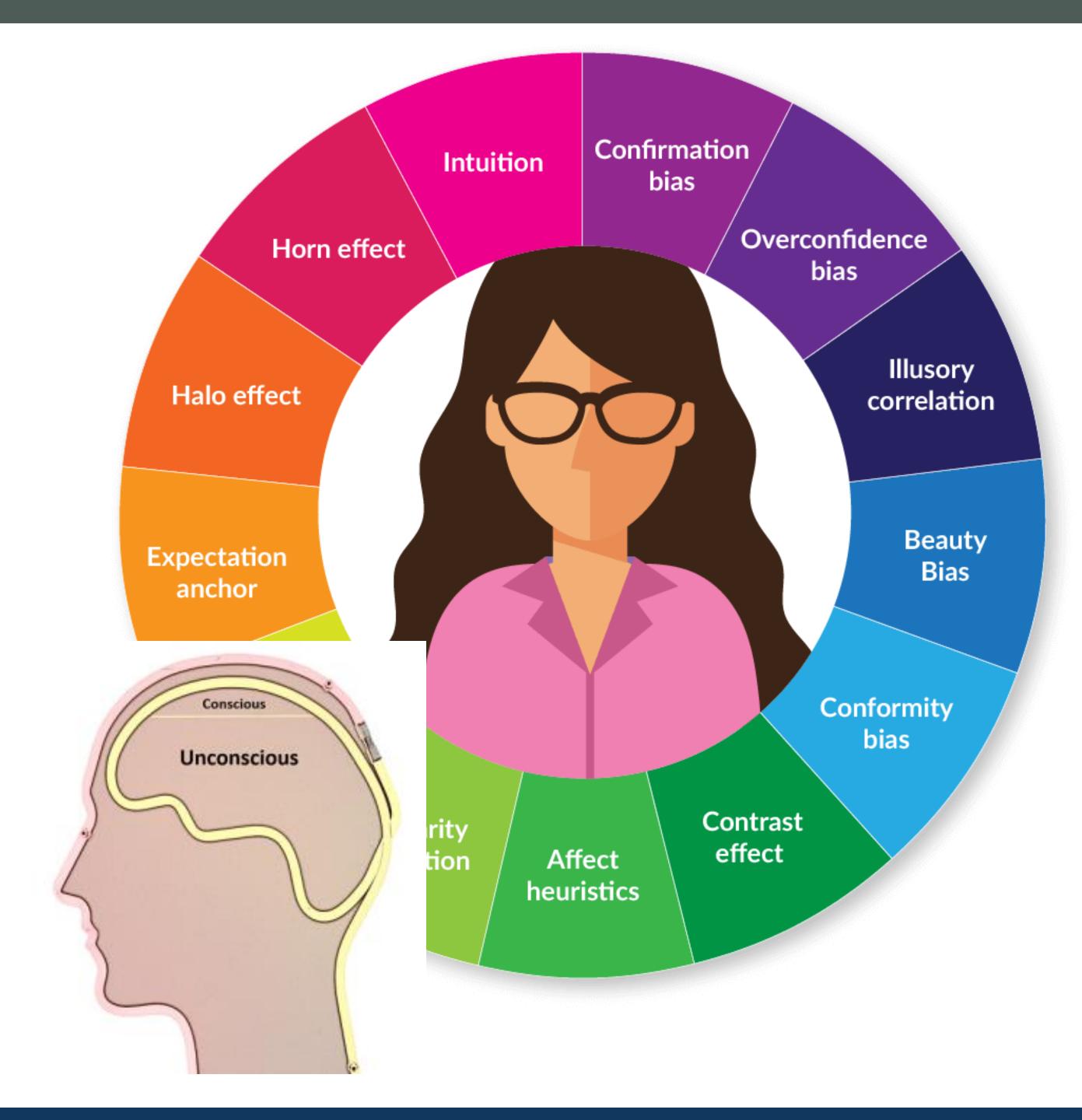
What is Bias?

Unconscious/Implicit Bias:

Stereotypes about certain groups of people that we don't realize we have

Explicit/Conscious Bias:

Refers to the attitudes and beliefs we have about a person or group on a conscious level



Unconscious Biases in the Hiring Process

- **1. Confirmation Bias:** looking to confirm
 - our own opinions and pre-existing ideas
- **2.Perception Bias:** stereotypes and
 - assumptions about different groups
- **3. Affinity Bias:** feeling a connection to those most similar to us
- 4. Halo Effect: projecting positive qualities without knowing them



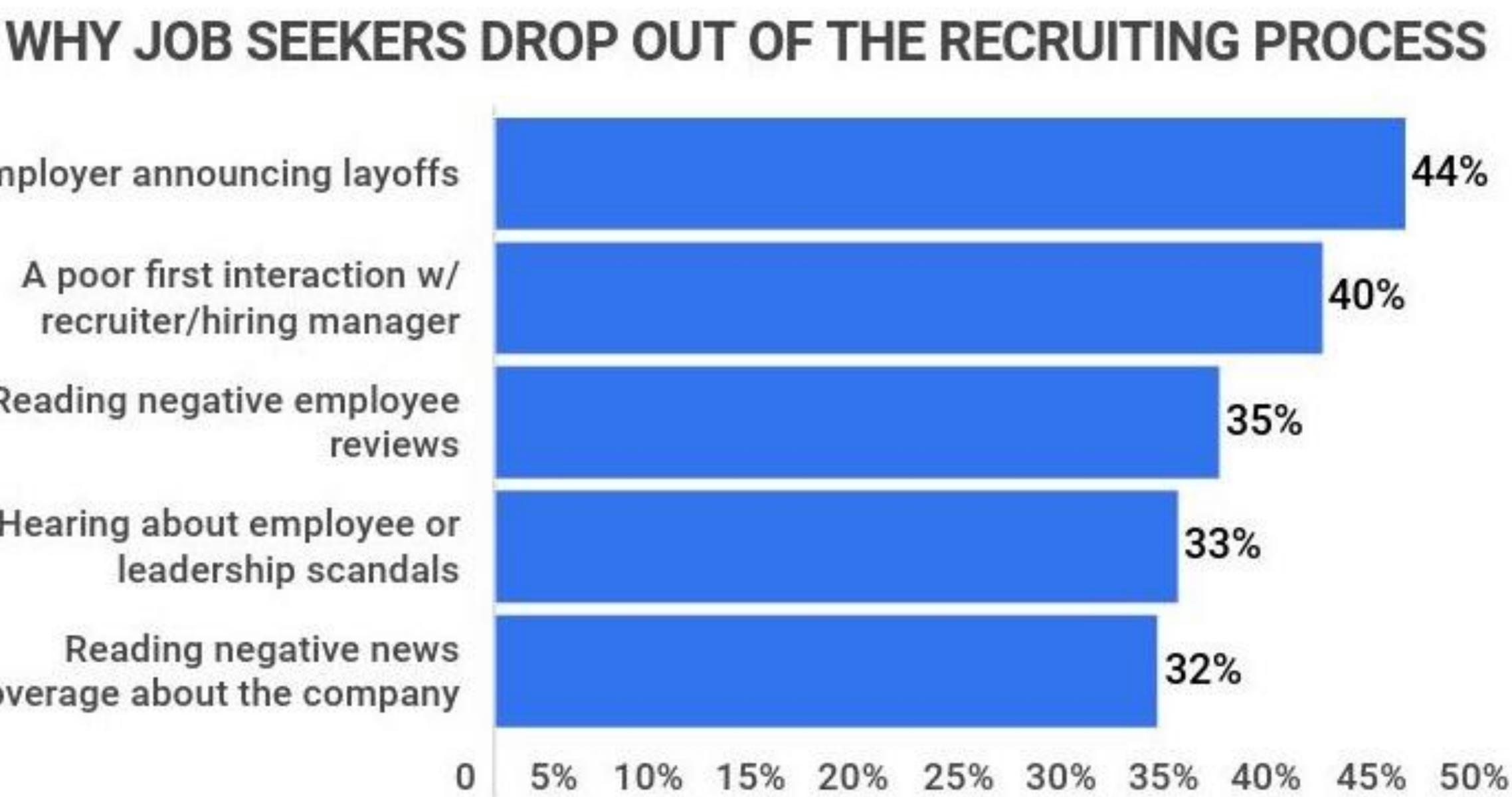
Employer announcing layoffs

A poor first interaction w/ recruiter/hiring manager

Reading negative employee reviews

Hearing about employee or leadership scandals

Reading negative news coverage about the company



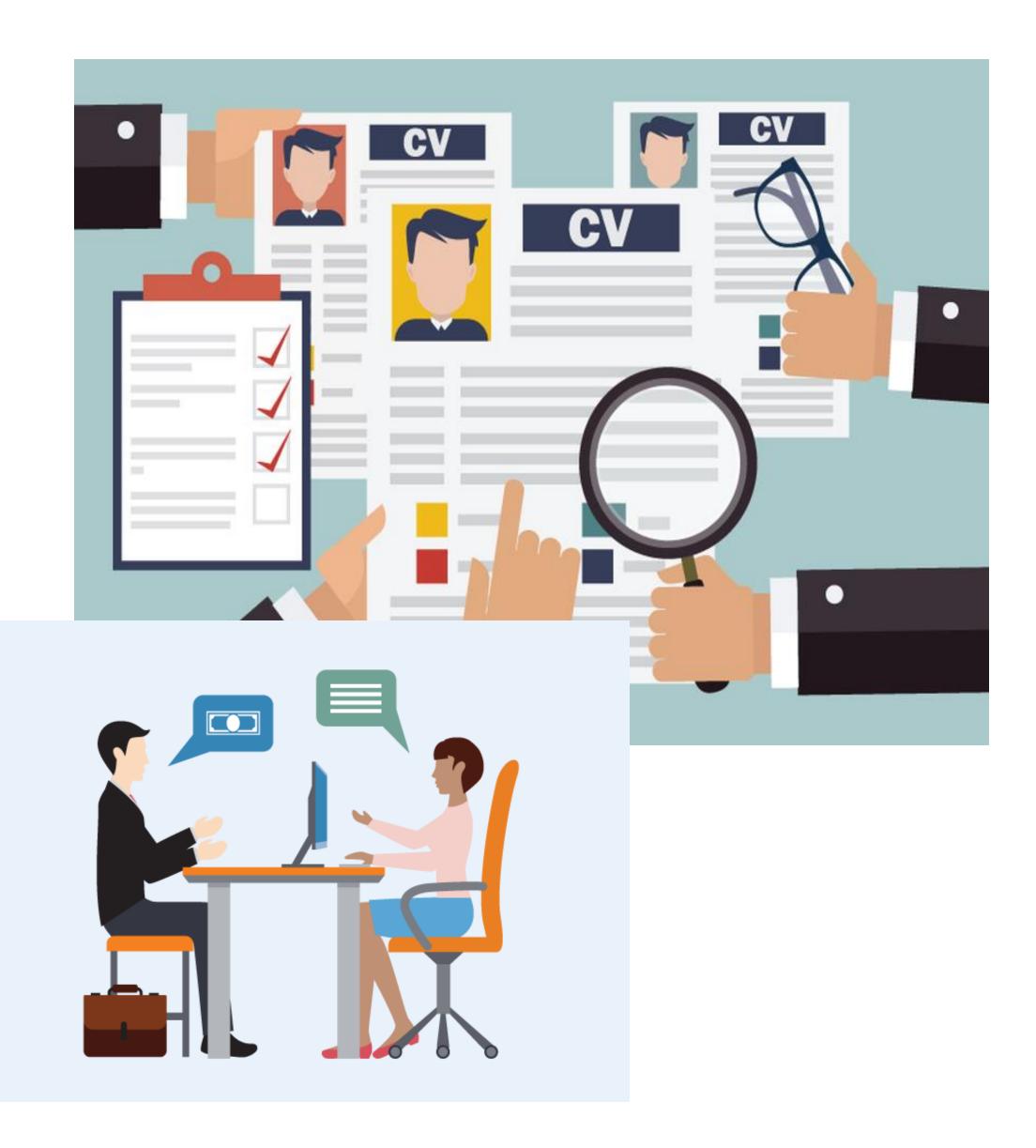




Equitable Hiring Practices

- 1. Mitigate bias -- train your team!
- 2. Rewrite job descriptions
- 3. Go blind for the resume review
- 4. Give a work sample test/project
- **5. Standardize Interviews**
- 6. Set diversity goals/metrics





Develop an Equitable Hiring Process

Step 1: Conduct a diversity hiring audit on your current hiring process



Step 2: Pick one metric to improve for your diversity hiring goal



awareness

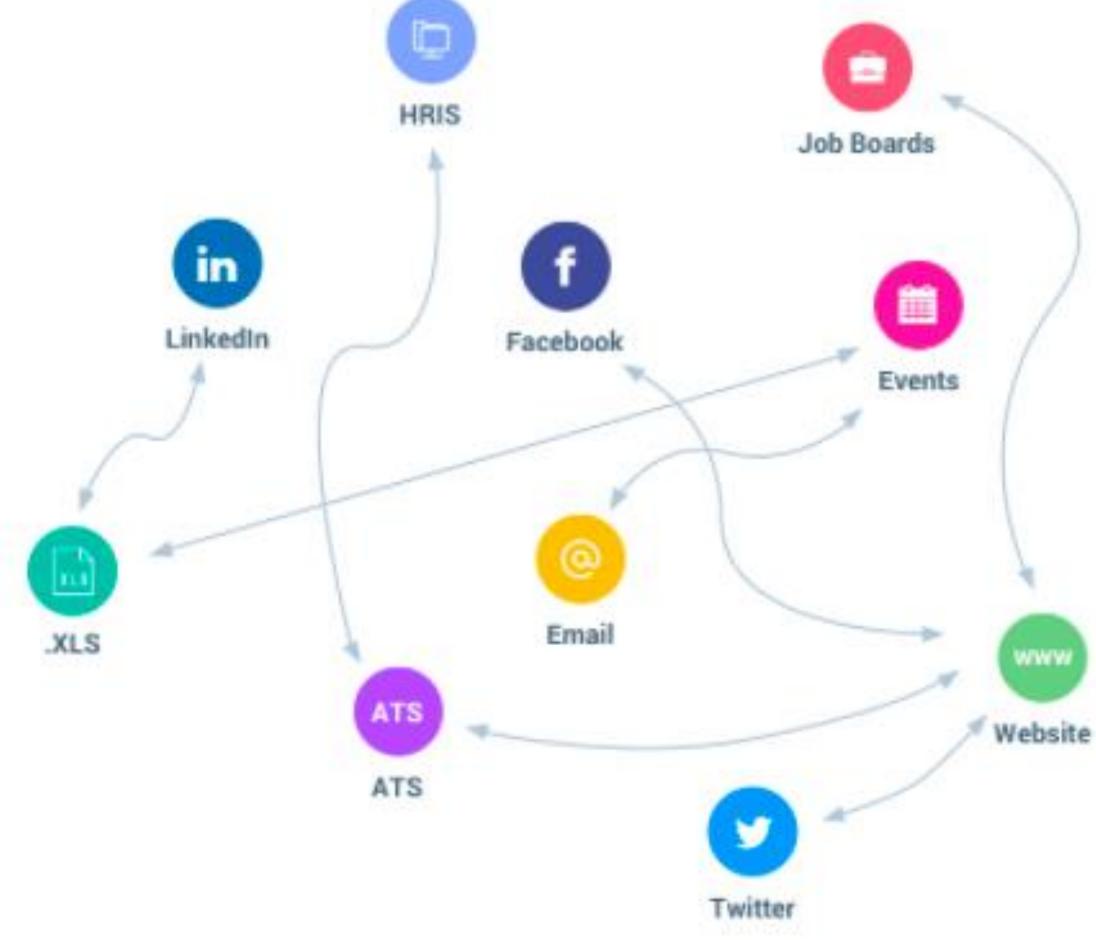
consideration

interest





Step 3: Increase your diversity hiring in your candidate sourcing pools



Leverage Employee Resource Groups -- \checkmark ask your diverse hires for referrals! Job boards for Diverse candidates such as: \checkmark **DiversitytoHire, JobStars or JopWell** Professional organizations for diversity: \checkmark ALPFA, NSBE, NOW, GLAAD, Diverse community groups like **Techqueria**, \checkmark **SheGeeksOut, BlackTechPipeline** Alumni Groups or Career Centers at \checkmark community colleges or state universities Establish **Boolean search strings** for diversity finds on LinkedIn





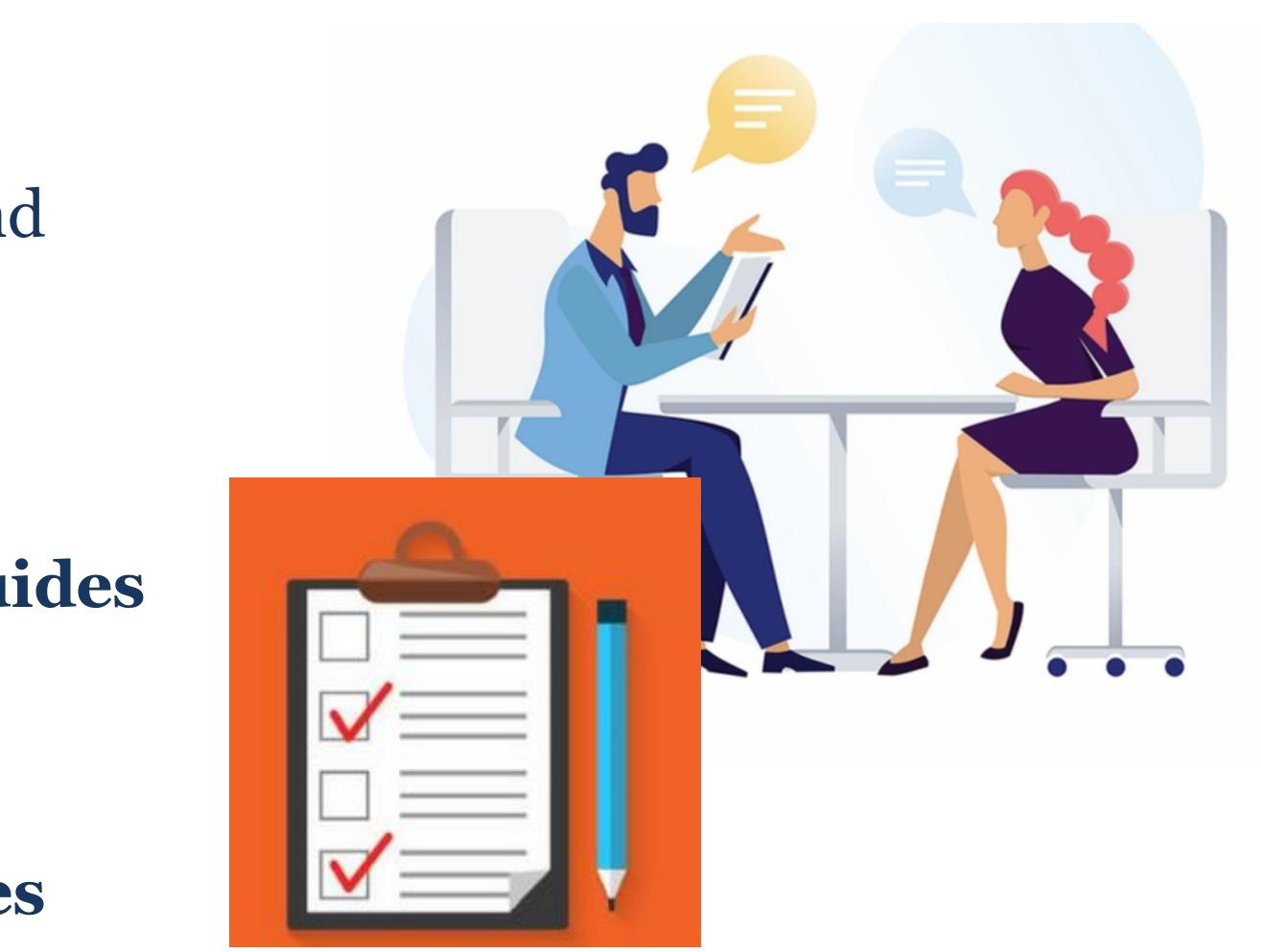
Step 4: Increase your diversity hiring in candidate screening and interview process

✓ Use Structured Interview Guides

Provide interview coaching

Get feedback from candidates

Step 5: Evaluate your diversity hiring metrics



Poll #3: What is one thing you can start doing to improve your diversity hiring process?

- **1. Seek to understand**

2. Rewriting job descriptions 3. Go blind for the resume review 4. Give a work sample test/project **5. Standardize Interviews 6. Set diversity goals/metrics**

"In a world where companies seek to be equal opportunity employers they need to reevaluate who is receiving these opportunities and whether the system is equal at all."





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Thank You. Any Questions?

